REPORT OF THE TRUSTEES AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2019 FOR THE ABBEY SCHOOL (FAVERSHAM) (A COMPANY LIMITED BY GUARANTEE)

McCabe Ford Williams
Statutory Auditors and Chartered Accountants
Bank Chambers
1 Central Avenue
Sittingbourne
Kent
ME10 4AE

CONTENTS OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2019

	Page
Reference and Administrative Details	1
Report of the Trustees	2-10
Governance Statement	11-14
Statement On Regularity, Propriety And Compliance	15
Statement of Trustees' Responsibilities	16
Independent Auditor's Report on the Financial Statements	17-19
Independent Reporting Accountant's Assurance Report on Regularity	20-21
Statement of Financial Activities (incorporating an Income and Expenditure Account and Statement of Other Comprehensive Income)	22
Balance Sheet	23
Statement of Cash Flows	24
Notes to the Statement of Cash Flows	25
Notes to the Financial Statements, incorporating:	
Statement of Accounting Policies	26-30
Other Notes to the Financial Statements	31-51

REFERENCE AND ADMINISTRATIVE DETAILS FOR THE YEAR ENDED 31 AUGUST 2019

Registered Company Number

07697086 (England and Wales)

Principal and Registered Office

London Road

FAVERSHAM Kent ME13 8RZ

Members

Mrs A Harris

Mr G Wilby Appointed 28.09.2018

Mrs C Clarkstone Mrs C Woodend

nd Resigned 28.09.2018

Mrs P A Wright

Resigned 06.12.2018

Trustees

Mrs C Clarkstone (chair)

Dr R H Speller (headteacher)* Appointed 01.09.2018

Mr T J Martin *
Mr P Hawkins *
Mrs M F Rehal

Mr R W Clarke (staff trustee) *

Mrs J Landsberg *
Mrs S Keeling

 Mr N Levitt *
 Appointed 06.12.2018

 Ms L Brooman *
 Appointed 06.12.2018

 Mr D Shemoon *
 Appointed 06.12.2018

 Mr K Warnock *
 Appointed 06.12.2018

Mrs H Keating Appointed 07.12.2016
Mrs R Towler (staff trustee) Appointed 27.06.2019
Mrs D Cory Resigned 19.09.2019

Mrs W Gregory (staff trustee)
Prof C J Bennett
Resigned 27.06.2019
Resigned 21.03.2019
Mrs P E Mayoh *
Resigned 21.03.2019
Mr P J Howes
Resigned 21.09.2018
Mr M Dark *
Resigned 20.09.2018

Senior Leadership Team

Dr R Speller
Mr K Dickens
Head of School
Mrs G Parsons
Assistant Headteacher
Mrs S Spring
Assistant Headteacher
Mr S Finlan
Assistant Headteacher
Mrs J Lucas
Assistant Headteacher
Assistant Headteacher
Assistant Headteacher
Assistant Headteacher
Assistant Headteacher
Assistant Headteacher

Independent Auditor Clair Rayner FCA D

Clair Rayner FCA DChA (Senior Statutory Auditor)

McCabe Ford Williams

Assistant Headteacher

Statutory Auditors and Chartered Accountants

Bank Chambers, 1 Central Avenue Sittingbourne, Kent, ME10 4AE

Bankers

Mr R Clarke

Lloyds, 49 High Street, Canterbury, Kent, CT1 2SE

^{*} Members of the Resources Committee

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 AUGUST 2019

The Trustees present their annual report together with the financial statements and auditor's report of the charitable company for the year 1 September 2018 to 31 August 2019. The annual report serves the purposes of both a trustees' report, and a directors' report under company law.

The trust operates an academy for pupils aged 11 to 19 serving a catchment area which includes Faversham in Kent. It has a pupil capacity of 1,226 and had a roll of 1,126 in the school census in October 2018.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Constitution

The academy trust is a company limited by guarantee and an exempt charity. The charitable company's Memorandum and Articles of Association are the primary governing documents of the academy trust. The Trustees of The Abbey School (Faversham) are also the directors of the charitable company for the purposes of company law. The charitable company is known as The Abbey School (Faversham).

Details of the Trustees who served throughout the year and up to the date theses accounts are approved, except as noted are included in the Reference and Administrative Details on page 1.

Members' Liability

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member.

Trustees' Indemnities

Subject to the provisions of the Companies Act 2006, every Trustee, officer or auditor of the academy trust shall be indemnified out of the assets of the academy trust against any liability incurred by them in that capacity in defending any proceedings, whether civil or criminal, in which judgement is given in favour or in which they are acquitted or in connection with any application in which relief is granted to them by the court from liability for negligence, default, breach of duty or breach of trust in relation to the affairs of the academy trust.

Method of Recruitment and Appointment or Election of Trustees

The members may appoint up to 15 trustees. The members may appoint staff trustees through such a process as they may determine, provided that the total number of trustees (including the principal) who are employees of the academy trust does not exceed one third of the total number of trustees.

The Headteacher shall be treated for all purposes as being an ex officio trustee.

The parent trustees shall be elected by parents of registered pupils at the academy. A parent trustee must be a parent of a pupil at the academy at the time of their election. The Board of Trustees shall make all necessary arrangements from and determine all other matters relating to, an election of parent trustees, including any question of whether a person is a parent of a registered pupil at the academy. Any election of parent trustees which is contested shall be held by secret ballot.

Where a vacancy for a parent trustee is required to be filed by election, the Board of Trustees shall take such steps as are reasonably practical to secure that every person who is known to them to be a parent of a registered pupil at the academy is informed of the vacancy and that it is required to be filled by election, informed that he is entitled to stand as candidate, and vote at the election, and given an opportunity to do so.

In appointing a Parent Trustee, the Board of Trustees shall appoint a person who is the parent of a registered pupil at the academy, or where it is not reasonably practical to do so, a person who is the parent of a child of compulsory school age.

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 AUGUST 2019

STRUCTURE, GOVERNANCE AND MANAGEMENT (continued)

Method of Recruitment and Appointment or Election of Trustees (continued)

The Staff Trustees shall be elected by a secret ballot of all staff employed under a contract of employment or a contract for services or otherwise engaged to provide services to the academy (excluding the Headteacher). All arrangements for the calling and the conduct of the election and resolution of questions as to whether any person is an eligible candidate shall be determined by the Trustees. If a Staff Trustee ceases to work at the academy then he shall be deemed to have resigned and shall cease to be a Trustee automatically on termination of his work at the academy. Any election of a Staff Trustee which is contested shall be held by secret ballot.

The Trustees may appoint up to three co-opted Trustees. The Trustees may not co-opt an employee of the academy trust as a Co-opted Trustee if thereby the number of Trustees who are employees of the academy trust would exceed one third of the total number of Trustees (including the Headteacher).

The Secretary of State may appoint additional Trustees as he thinks fit if a warning notice has been given to the Trustees because the standards of performance are unacceptably low, there is a serious breakdown in the way the academy is managed and the safety of staff and pupils is threatened and following this, the Trustees have failed to comply, or secure compliance, with the notice to the Secretary of State's satisfaction within the compliance period.

The Secretary of State may also appoint additional Trustees following an inspection by the Chief Inspector in accordance with the Education Act 2005 the academy trust receives an Ofsted grading which amounts to a drop, either from one inspection to the next inspection or between any two inspections carried out within a five year period.

The Secretary of State may also appoint further Trustees as he thinks fit if a Special Measures Termination Event occurs.

Policies and Procedures Adopted for the Induction and Training of Trustees

The induction provided for new Trustees is tailored to their existing experience, with training provided on charity, educational, legal and financial matters as necessary. Copies of the policies, procedures, minutes, accounts, budget, plans and any other necessary documents that they will need to undertake their role as a Trustee will be made available.

On-going training is available through Kent County Council Trustee Services. They provide an annual calendar of training events in addition to online training that all Trustees can access. Training sessions for all Trustees are arranged at the School on appropriate topics, usually once per year.

Organisational structure

The Trustees are responsible for the strategic direction of the Academy, making major decisions and monitoring the activities of the Academy. This is achieved through 4 meetings a year of the Full Board of Trustees and meetings of Committees set up to look at specific areas of the Academy's activities. The Trustees are responsible for monitoring the performance of the Headteacher on a regular basis. The Headteacher is assisted by the Head of School and six Assistant Headteachers. The organisational structure cascades via Senior Leaders and Middle Managers that include Heads of Department and Heads of Year.

Arrangements for setting the pay and remuneration of key management personnel

The Trustees will confirm the membership of the Academy's Leadership team and determine the pay ranges applicable for each post. The pay range for a vacant leadership post will be determined by the Trustees prior to the post being advertised. The Trustees will ensure decisions on pay and reward are consistent with the provisions of the STPCD and take due account of any supplementary guidance issued by the DfE. Pay reviews for Leadership posts will normally be undertaken by the Appraiser in conjunction with the Headteacher. The Headteacher will advise the Trustees regarding the pay progression for all members of the Leadership team. The Trustees will consider annually whether to award pay progression to members of the leadership group who have completed a year of employment since the previous pay determination.

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 AUGUST 2019

STRUCTURE, GOVERNANCE AND MANAGEMENT (continued)

Arrangements for setting the pay and remuneration of key management personnel (continued)

Pay reviews will take place as soon as possible after the 1st September but no later than 31st December. In the event of pay progression being awarded this will take effect from 1st September. Pay decisions will be clearly attributable to the performance of the individual. In making a determination the pay committee will have regards to:

- The individual's performance as evidenced in the appraisal process.
- The pay recommendation contained within the appraisal report.

Sustained high quality performance should give the individual an expectation of progression up the pay range. The general expectation for pay progression is as follows:

- Towards the bottom of the pay range evidence of consistently good leadership practice.
- Towards the top of the pay range increasingly significant evidence of outstanding leadership practice with all their practice being consistently good.

Trade Union Facility Time

Relevant union officials

Number of employees who were relevant union officials	Full-time equivalent employee number
during the relevant period 4	3.85

Percentage of time spent on facility time

Percentage of time	Number of employees
0%	4
1% - 50%	0
51% - 99%	0
100%	0

Percentage of pay bill spent on facility time

Provide the total cost of facility time	0
Provide the total pay bill	£5,767,097
Provide the percentage of the total pay bill spent on	0%
facility time, calculated as:	
(total cost of facility time + total pay bill) × 100	

Paid trade union activities

Time spent of trade union activities as a percentage of	0%
total paid facility time hours calculated as:	
(total hours spent on paid trade union activities by	
relevant union officials during the relevant period ÷	
total paid facility time hours) ×100	

Related Parties and other Connected Charities and Organisations

The school has collaborated with Fulston Manor School and Queen Elizabeth's Grammar School to share expertise and experience.

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 AUGUST 2019

OBJECTIVES AND ACTIVITIES

Objects and Aims

The academy trust's object is to advance for the public benefit education in the United Kingdom, in particular but without prejudice to the generality of the foregoing

a) by establishing, maintaining, carrying on, managing and developing an academy offering a broad and balanced curriculum.

b) by promoting for the benefit of the inhabitants of Faversham Kent and the surrounding area the provision of facilities for recreation or other leisure time occupation of individuals who need such facilities by reason of their youth, age, infirmity or disablement, financial hardship or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving the condition of life of the said inhabitants.

The academy aims to:

- Ensure the school curriculum continues to meet the needs of all students and staff and continue to aspire to the highest standards of teaching and learning in its delivery, thereby achieving our motto: "Be the best you can be".
- Provide a detailed one-year School Improvement Plan which is shared with Trustees under the headings of Deep Leadership/Learning/Experience/Support. Each priority outlines the target, success criteria and monitoring and evaluation processes.
- Provide first class CPD opportunities for all staff, teaching and support.
- Provide rigorous appraisal setting staff high aspirational targets for attainment, achievement, teaching and learning, and professional development.
- Provide an all-rounded education which encompasses PSHE provision, with a particular focus on health, sex, drugs, life skills and citizenship education.
- · Continue to provide an all-round education giving opportunities for spiritual, moral, social, and cultural education.
- Provide advice and guidance (IAG) at all levels throughout students' education and give information and advice which supports students' curriculum choices at KS4, KS5 and beyond to university, college, or work with training.
- Keep abreast of all government changes in curriculum and pastoral and implement accordingly.
- To continue to review this curriculum and its delivery in order to ensure it meets the needs of its students and to encourage high aspirations and to enable all to fulfill their potential.
- To further develop the use of ICT in school and the VLE to support teaching and learning and administration.
- To monitor the use and impact of pupil premium throughout the school.

Objectives, Strategies and Activities

The academy worked hard to achieve its aims and Trustees were kept informed through the work of committees and reporting to the full Board of Trustees. The Headteacher provided detailed reports 3 times per year which outlined progress against objectives and targets and all departments provided up to date information on progress and activities in their respective areas.

Leadership and Management

In addition to formally accredited leadership courses, there has been a range of in-house bespoke training built around our development plan needs. There has been staff training on Gatsby Benchmarks and a session on evidence-based practice linked to raising boys' achievement. Some middle leaders have received training on completing effective self-evaluations of their department areas and focussed development planning. A list of staff has been put forward for National Professional Qualifications of Leadership. School leaders have produced a budget with increased capacity for spending on staff training and development of the school premises. The Headteacher produced a detailed workforce plan for the Governing Body and staff retention has improved. Over £112k was saved from the senior leadership team through natural wastage and post-restructuring, although further savings will be necessary in 2019/20 to support additional resourcing in other areas. Construction on a new technology building with 13 classrooms is due to commence in January 2020 as part of PSBP2 and further expansion of the school based on basic need is being discussed with KCC.

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 AUGUST 2019

OBJECTIVES AND ACTIVITIES (continued)

Quality of Teaching, Learning and Assessment

2018/19 saw a significant overhaul of the monitoring and evaluation systems used to judge teaching quality in the academy. Part of this change has included placing greater responsibility for the oversight of teaching standards back on departmental leaders along with giving them more autonomy for raising performance. Subject Leaders have reviewed (and in many cases rewritten) their schemes of work to follow 'The Abbey School Learning Journey' and encompass The Abbey Values and Attitudes. Emphasis has been placed on having knowledge rich teaching and learning with opportunities for cross-curricular learning. Teachers' subject pedagogical knowledge has been promoted through subject specific professional development opportunities. The Achievement for All programme has been rolled out and is having an impact on student outcomes. A further priority was to look at the gap in outcomes for SEN students and identify which category of students have the largest gap. The academy is currently looking at ways that this can be addressed.

Personal Development, Behaviour and Welfare & SMSC

A new model for personal development and opportunities beyond the curriculum has been designed. The next stage in this change process will be reorganising teacher job roles and timetable provision for successful implementation in September 2020. A Learning Support Unit (called the Personal Education Centre or 'PEC') has opened up on our academy site to support the most vulnerable and disengaged students. Behaviour systems have also been reviewed based on feedback from our school community to support a move from 'good' to 'outstanding'. Further the school joined the Canterbury Inclusion Service. SMSC provision has been mapped and a designated teacher is producing a plan to enhance the cross-curricular nature of this wider provision. Fixed term exclusion data shows a reduction in rates of exclusion for 2018/19 compared with the previous year. Further resources are being directed towards behaviour and attendance from the beginning of the next school year to support improvements in these areas. The academy is also recruiting an additional attendance officer to support the work needed to raise attendance including the recommendations that will likely follow from the ongoing attendance audit. It is likely that this new role will be heavily weighted towards family liaison work to support parent and child engagement.

Raising Standards

Literacy and numeracy have been reviewed across all departments through the audit of schemes of work. Staff have been trained in the new curriculum planning expectations of the schools' inspectorate and given instruction on how assessment should be embedded within their courses to fit with this. An application has been made for the 'Excellence in Assessment' accreditation scheme for 2019/20 with a view to both improving current practice and acknowledging current strengths in the academy.

The Headteacher has been mentored in his first year by an experienced school consultant and long-serving headteacher of a local outstanding school. The work to emerge from this has included a review of some roles and a focus on producing a curriculum that can engage low ability boys. This includes the role of student coaching and mentoring in the academy.

The shared sixth form curriculum with QE Grammar School remains in place for next academic year with plans for joint monitoring and evaluation of teaching quality. Work continues with regard to reviewing how the International Baccalaureate Careers Programme can be made a more popular choice of sixth form study within the school given the quality of outcomes achieved. This should assist in increasing class sizes and make the sixth form entirely self-funding. Separately, the Headteacher and Head of School have met with the Chair of Dover Athletic Football Club and agreed terms for the ongoing development of the Football Academy. This should allow for a small increase in numbers of Football Academy students joining the school given the popularity of this offer.

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 AUGUST 2019

OBJECTIVES AND ACTIVITIES (continued)

Disabled Persons

The policy of the academy is to support recruitment and retention of students and employees with disabilities. The academy does this by adapting the physical environment, by making support resources available and through training and career development.

Public Benefit

The Trustees confirm that they have complied with the duty in Section 17 (5) of the Charities Act 2011 to have due regard to the Charity Commission's general guidance on public benefit and in particular to its supplementary public benefit guidance on advancing education.

We have referred to the guidance in the Charity Commissions general guidance on public benefit when reviewing our aims and objectives and in planning our future activities. In particular, the Trustees consider how planned activities will contribute to the aims and objectives they have set.

The public benefit of The Abbey School (Faversham) is the advancement of education within the local community.

STRATEGIC REPORT

ACHIEVEMENT AND PERFORMANCE

Key performance indicators

The academy had 1,126 students on roll during the 2018 year.

Key Stage 4

Progress 8 Score is estimated to be -0.39
Attainment 8 was 37.25 (Grade C-)
25% achieved a strong pass in English and Mathematics – 18% in 2017
50% achieved a standard pass in English and Mathematics – 44% in 2017
11% achieved the English Baccalaureate – 11% in 2017

Key Stage 5

The average points score per academic entry is 17.84 (D-) The average points score per applied entry is 25.27 (Merit)

Attendance was 93.51%.

Going Concern

The Board of Trustees is confident that the academy trust has adequate resources to continue in operational existence for the foreseeable future. In the financial year 2019/20 the academy is receiving a considerable uplift in funding as an additional 83 students were recorded on the Autumn Census 2018. With rising rolls planned to continue over the next 5 years, the board of trustees is confident that the financial future of the academy trust is secure.

For this reason, it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Statement of Accounting Policies.

FINANCIAL REVIEW

The academy's accounting period covers a twelve-month trading period from 1 September 2018 to 31 August 2019. The majority of the academy's income is obtained from the Education and Skills Funding Agency in the form of recurrent grants, the use of which is restricted to particular purposes. The grants received from the ESFA during the period ended 31 August 2019 and the associated expenditure are shown as restricted funds in the Statement of Financial Activities.

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 AUGUST 2019

STRATEGIC REPORT (continued)

FINANCIAL REVIEW (continued)

The academy also received grants for fixed assets from the ESFA, via the local authority and other sources. In accordance with the Charities Statement of Recommended Practice "Accounting and Reporting by Charities" (SORP 2015), such grants are shown in the Statement of Financial Activities as restricted income in the restricted fixed assets fund. The restricted fixed asset fund balance is reduced by annual depreciation charges over the expected useful life of the assets concerned.

The academy has also received income from its leisure activities.

During the year under review, total expenditure of £7,568,599 (2018: £7,269,701) was covered by recurrent grant funding from the DfE together with other incoming resources. The surplus of income over expenditure for the period (excluding restricted fixed asset funds and the pension deficit) was £94,216 (2018: £117,479).

At 31 August 2019 the net book value of fixed assets was £13,228,419 (2018: £13,825,197) and movements in tangible fixed assets are shown in note 16 to the financial statements.

Key Financial Performance Indicators:

Trust of the state	2019	2018
Educational wages per pupil enrolled	£4,196	£4,979
Total wages ex sports centre as a percentage of GAG funding	99%	103%
Total wages ex sports centre as a percentage of total revenue	85%	88%
grants		

Reserves Policy

It is the Trustees' objective to maintain a structure of prudent financial management. To this end we aim to carry forward an amount of reserves, so that the academy can best protect and plan its current and future operating activities. The Trustees consider that this amount is equal to 3% of GAG or £162,327. The academy currently has free reserves of £99,324 (2018: £56,581) after accounting for £150,000 (2018: £125,000) which has been designated for the 3G pitch sinking fund. The restricted general funds are £51,056 (2018: £27,140) (before accounting for the pension liability). Restricted general funds, excluding the pension reserve plus unrestricted funds were £300,380 at the year-end (2018: £208,721). The trust continues to work towards its target level of reserves.

Restricted funds (excluding restricted fixed asset funds) at 31 August 2019 show a deficit of £3,085,944 (2018: £2,206,860) this is after accounting for the deficit on the local government pension scheme. The deficit on the scheme as at 31 August 2019 was £3,137,000 (2018: £2,234,000). It should be noted however that this deficit will not crystallise in the foreseeable future and that the academy follows the advice of the pension scheme actuary and makes contributions in accordance with the rates advised. This level of contributions has been taken into account when preparing the academy's budgets for the year ending 31 August 2020.

Total funds at 31 August 2019 are £10,285,320 (2018: £11,750,917).

Investment Policy

The academy is limited to the amount of reserves that it is able to hold and in general these need to be readily accessible. The practice is, therefore, to keep any reserves in an interest-bearing bank account.

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 AUGUST 2019

STRATEGIC REPORT (continued)

PRINCIPAL RISKS AND UNCERTAINTIES

The principal risk and uncertainty in respect of the academy relates to the future funding available. The academy mitigates this risk as far as possible by preparing budgets which are reviewed by the Trustees to ensure that the level of anticipated funding is sufficient to meet the requirements of the academy. Any shortfall identified is considered by the Trustees and remedial action taken with a view to balancing the budget.

Financial and Risk Management Objectives and Policies

The Trustees have assessed the major risks to which the academy is exposed, in particular those relating to the specific teaching, provision of facilities and other operational areas of the academy, and its finances. The Trustees have implemented a number of systems to assess risks that the school faces, especially in the operational area (e.g. in relation to teaching, health and safety, bullying and school trips) and in relation to the control of finance. They have introduced systems, including operational procedures (e.g. vetting of new staff and visitors, supervision of school grounds) and internal financial controls in order to minimize risk. Where significant financial risk still remains they have ensured they have adequate insurance cover. The academy has an effective system of internal financial controls and this is explained in more detail in the Governance Statement.

FUNDRAISING

The Academy's fundraising was limited to a Year 7 Sponsored Walk, which raised £1,400 and school fund donations from parents, which raised £2,085. All funds raised are allocated to a school improvement fund which supports developments in teaching and learning. The Academy does not use commercial fundraisers. Any complaints regarding our fundraising activities will be dealt with in accordance with Charity Commission guidance.

PLANS FOR FUTURE PERIODS

ACADEMY IMPROVEMENT PRIORITIES 2019/2020

Outcomes for Children and Learners

Year 11 Targets

Progress 8 score above -0.20 30% grade 5 and above in English and Mathematics To close the gap for disadvantaged pupils to -0.4 for Progress 8

Lower School Targets

75% of students to be on target for three levels of progress in EBAC subjects 25% of students to be on target for four levels of progress in EBAC subjects

Attendance Target

An aspirational target of 94.5%

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 AUGUST 2019

PLANS FOR FUTURE PERIODS (continued)

Leadership and Management

To work with the Governing Body to reshape the leadership structure.

Review the curriculum to consider intent, implementation and impact in line with the new Ofsted framework.

Produce an updated Pupil Premium action plan.

To oversee the construction of the new technology building and the demolition of C Block.

Quality of Teaching, Learning and Assessment

To complete the Excellence in Assessment Award accredited by the Charted Institute of Educational Assessors.

Produce a curriculum proposal to support increased emphasis on creative, practical and vocational learning with a view to designing a learning programme appropriate for a wider range of students, including boys and academically disengaged learners.

Personal Development, Behaviour and Welfare & SMSC

To create a coherent Personal Development Plan for students which closely complements the Abbey Learning Journey. Appoint a new attendance officer and an additional assistant.

To improve systems and routines and have outstanding behaviour across the whole academy.

Put in more support for services frequently needed by pastoral staff including counselling, academic mentoring and mental health services.

Map out work experience opportunities and progression to education or employment for students.

Raising Standards

To raise the progress of boys, high ability and pupil premium students.

Review the curriculum and timetabling plans with particular emphasis on reducing split teaching classes and fragmented blocks to improve teaching consistency.

To improve the integrity of the curriculum in the 6th form to promote improved retention, outcomes and personal development.

Review the work undertaken with the Kent and Medway Progression Federation and look for opportunities to gain more impact from this relationship.

FUNDS HELD AS CUSTODIAN TRUSTEE ON BEHALF OF OTHERS

The academy trust and the trustees hold no funds as custodian trustees.

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AUDITOR

In so far as the Trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Report of the Trustees, incorporating a Strategic Report, was approved by order of the Board of Trustees as the company directors, on 3 December 2019 and signed on its behalf by:

Mrs C Clarkstone Chair of Trustees

GOVERNANCE STATEMENT FOR THE YEAR ENDED 31 AUGUST 2019

Scope of Responsibility

As Trustees, we acknowledge we have overall responsibility for ensuring that The Abbey School (Faversham) has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives and can provide only reasonable and not absolute assurance against material misstatement or loss. The Board of Trustees has delegated the day-to-day responsibility to the Headteacher, as Accounting Officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between The Abbey School (Faversham) and the Secretary of State for Education. They are also responsible for reporting to the Board of Trustees any material weaknesses or breakdowns in internal control.

Governance

The information included on governance here supplements that described in the Report of the Trustees and in the Statement of Trustees' Responsibilities. The full Board of Trustees has formally met four times during the period. Attendance during the period at meetings of the Board of Trustees was as follows:

Trustee	Meetings Attended	Out of a Possible
Mrs C Clarkstone (chair)	4	4
Dr R H Speller (headteacher) - Appointed 01.09.2018	4	4
Mr T J Martin	4	4
Mr P Hawkins	4	4
Mrs M F Rehal	2	4
Mr R W Clarke (staff trustee)	3	4
Mrs J Landsberg	3	4
Mrs S Keeling	4	4
Mr N Levitt - Appointed 06.12.2018	3	3
Ms L Brooman - Appointed 06.12.2018	3	3
Mr D Shemoon - Appointed 06.12.2018	3	3
Mr K Warnock - Appointed 06.12.2018	3	3
Mrs H Keating - Appointed 27.06.2019	1	1
Mrs R Towler - (staff trustee) Appointed 27.06.2019	0	0
Mrs D Cory – (associate trustee) - Resigned 19.09.2019	0	4
Mrs W Gregory (staff trustee) - Resigned 27.06.2019	1	4
Prof C J Bennett - Resigned 21.03.2019	2	2
Mrs P E Mayoh - Resigned 21.03.2019	0	3
Mr P J Howes – Resigned 21.09.2018	0	0
Mr M Dark – Resigned 20.09.2018	0	0

There have been no changes to the composition of the Board of Trustees since the appointments shown in the Reference and Administrative details on page 1.

The Board have reviewed the effectiveness of the Board and below details the outcome of the review:

During the year the Board of Governors reviewed the following:

- The Statutory Accounts to 31 August 2019
- The Budget for the year to August 2020
- The 3 Year Forecast to August 2022
- Insurance renewal
- Pension deficit
- Statutory Policies
- The Risk Register
- The Quarterly External Compliance reports

In addition, the Board of Governors scrutinised and challenged the following:

- The Monthly Management Accounts, monitoring actual income and expenditure against projections and questioning variances.
- New Pay Policy for teachers
- Pay awards for support staff
- Tenders and all expenditure over £8,000
- Enrichment Activities for Students for approval
- New Payroll Contract

GOVERNANCE STATEMENT FOR THE YEAR ENDED 31 AUGUST 2019

Governance (continued)

The Board of Governors is experienced with a wide range of skills that are used effectively in the governance of the academy. The Board has actively recruited governors with financial and legal backgrounds as they identified this as an area they wished to improve upon.

Financial data has been presented in a consistent manner for a number of years, so governors are able to access the data easily and make comparisons with previous periods, identifying variances when they occur. Governors are confident that they have a good understanding of the academy's financial position in the short and long term and able to make effective decisions based on this.

The Board of Governors believe that the data they receive from the leadership team is honest and accurate and are confident that they have a very good understanding of where the academy is meeting its objectives and what aspects need improvement.

The Resources Committee is a sub committee of the main Board of Trustees. Its purpose is to effectively plan and monitor the financial resources of the Academy. Attendance at meetings in the period under review is shown below.

Trustee on Resources Committee	Meetings Attended	Out of a Possible
Dr R H Speller (Headteacher)	3	3
Mr T J Martin	3	3
Mr P Hawkins	2	3
Mr R W Clarke (staff trustee)	3	3
Mrs J Landsberg	3	3
Mr N Levitt - Appointed 06.12.2018	2	2
Ms L Brooman - Appointed 06.12.2018	2	2
Mr D Shemoon - Appointed 06.12.2018	2	2
Mrs C Clarkestone (in capacity of Chair of Trustees)	2	3
Mrs P E Mayoh - Resigned 21.03.2019	1	2
Mr M Dark – Resigned 20.09.2018	0	0

Resources Committee Review

The following finance items were reviewed and agreed by the Resources Committee at the three meetings:

- Reviewed the academy's Financial Procedures Manual and all corresponding financial policies for approval by the Governing Body.
- Reviewed the academy's one year and three-year budgets.
- Reviewed the budget monitoring reports and associated management reports monitoring the projected outturn position.
- Monitored earmarked funds, trading activities and large academy operations, (e.g. catering, sports facilities, extended school activities, lettings, etc.) ensuring that the allocations are spent in accordance with the recognised terms and within the allocation set out in the budget.
- Reviewed the quarterly Responsible Officer reports.
- Reviewed the staff structure of the academy.
- Reviewed the financial implications of changes to the staffing structure, numbers and grades, and approved these.
- Reviewed contracts on an on-going basis as part of ensuring the academy continues to achieve 'best value' including Payroll, Personnel and Catering.
- Reviewed the academy's Risk Management Policy and the Risk Register.

GOVERNANCE STATEMENT FOR THE YEAR ENDED 31 AUGUST 2019

Governance reviews

A skills audit is undertaken annually and the results are compiled to give Trustees an understanding of strengths and weaknesses. This analysis, along with academy improvement priorities, is used in the recruitment of new Trustees. Following the recent resignation of Trustees, it was decided to recruit additional trustees that would bring a variety of additional skills, knowledge and experience to add to the considerable experience of the remaining Trustees. The trustees have appointed a Learning and Development representative to coordinate the future training and development of trustees. The next review of governance is expected to take place in November/December 2019.

The Full Board consider that 4 meetings a year, accompanied by the Resource Committee meetings ensure adequate oversight and strong governance. The Board do not consider it necessary at this time for the Full Board to meet more frequently, but will keep this under review on an annual basis.

Review of Value for Money

As accounting officer, the Headteacher has responsibility for ensuring that the academy trust delivers good value in the use of public resources. The accounting officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received. The accounting officer considers how the academy trust's use of its resources has provided good value for money during each academic year, and reports to the Board of Trustees where value for money can be improved, including the use of benchmarking data where appropriate. The accounting officer for the academy trust has delivered improved value for money during the year, with the following activities as examples:

- Tenders from payroll companies were considered and a new contract agreed which has resulted in a much better service and lower 'per payslip' cost than previously.
- New fitness equipment was procured after a tender process and this has now been installed. Retention of members was a priority as competition has increased in the local area with new facilities opening up.
- The academy undertook a Support Staff Salary Review to ensure that salaries remained sustainable whilst continuing to be competitive with other employers.
- The academy has employed a capable premises team that is able to complete jobs in house rather than employ
 outside contractors. They have installed a new perimeter fence improving security and installed new ceilings in B
 Block amongst other improvements.

The Purpose of the System of Internal Control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives; it can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of academy policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in The Abbey School (Faversham) for the period from 1 September 2018 to 31 August 2019 and up to the date of approval of the annual report and financial statements.

Capacity to Handle Risk

The Board of Trustees has reviewed the key risks to which the academy is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Board of Trustees is of the view that there is a formal on-going process for identifying, evaluating and managing the academy's significant risks that has been in place for the period from 1 September 2018 to 31 August 2019 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the Board of Trustees.

GOVERNANCE STATEMENT FOR THE YEAR ENDED 31 AUGUST 2019

The Risk and Control Framework

The academy's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the Board of Trustees;
- regular reviews by the Resources Committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;
- · setting targets to measure financial and other performance;
- clearly defined purchasing (asset purchase or capital investment) guidelines;
- · delegation of authority and segregation of duties; and
- identification and management of risks.

The Board of Trustees has considered the need for a specific internal audit function and has decided not to appoint an internal auditor. However, the Trustees have appointed McCabe Ford Williams, the external auditor, to perform additional checks on behalf of the internal reviewer. The internal reviewer on the Board of Trustees is Mr T J Martin. The internal reviewer's role includes giving advice on financial matters and performing a range of checks on the academy trust's financial systems. In particular the checks carried out in the period included the testing and review of:

- · payroll and personnel systems;
- · purchase processing systems and tendering procedures;
- completeness of ESFA income;
- completeness of other income;
- sales processing and debtors ledger;
- balance sheet control accounts;
- expense claims; and
- petty cash reconciliations.

On a quarterly basis, the internal reviewer takes the auditor's reports to the Board of Trustees concerning the operation of the systems of control and on the discharge of the Board of Trustees' financial responsibilities. The Board of Trustees confirms that the internal reviewer function has been fully delivered in line with the ESFA's requirements and that no material internal control issues were identified during those visits.

Review of Effectiveness

As Accounting Officer, the Headteacher has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- the work of the internal reviewer;
- the work of the external auditor; and
- the work of the executive managers within the academy trust who have responsibility for the development and maintenance of the internal control framework.

The Accounting Officer has been advised of the implications of the result of any review of the system of internal control by the Resources Committee and a plan to address weaknesses and ensure continuous improvement of the system is in place.

Approved by order of the members of the Board of Trustees on 3 December 2019 and signed on its behalf by:

Mrs C Clarkstone Chair of Trustees

Dr R Speller Accounting Officer

STATEMENT ON REGULARITY, PROPRIETY AND COMPLIANCE FOR THE YEAR ENDED 31 AUGUST 2019

As Accounting Officer of The Abbey School (Faversham) I have considered my responsibility to notify the academy trust Board of Trustees and the Education and Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with ESFA terms and conditions of all funding received by the academy trust, under the funding agreement in place between the academy trust and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academies Financial Handbook 2018.

I confirm that I and the academy trust Board of Trustees are able to identify any material irregular or improper use of all funds by the academy trust, or material non-compliance with the terms and conditions of funding under the academy trust's funding agreement and the Academies Financial Handbook 2018.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the Board of Trustees and ESFA.

Dr R Speller Accounting Officer

Dated: 3 December 2019

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STATEMENT OF TRUSTEES' RESPONSIBILITIES FOR THE YEAR ENDED 31 AUGUST 2019

The Trustees (who act as Governors for the activities of The Abbey School (Faversham) and are also the Directors of the charitable company for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with the Annual Accounts Direction published by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, for the period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2015 and the Academies Accounts Direction 2018 to 2019
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring that grants received from the Education and Skills Funding Agency and Department for Education have been applied for the purposes intended.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the Board of Trustees on 3 December 2019 and signed on its behalf by:

Mrs C Clarkstone Chair of Trustees

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REPORT OF THE INDEPENDENT AUDITOR TO THE MEMBERS OF THE ABBEY SCHOOL (FAVERSHAM) (A COMPANY LIMITED BY GUARANTEE)

Opinion

We have audited the financial statements of The Abbey School (Faversham) (the 'academy trust') for the year ended 31 August 2019 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland, the Charities SORP 2015 and the Academies Accounts Direction 2018 to 2019 issued by the Education & Skills Funding Agency.

In our opinion the financial statements:

- give a true and fair view of the state of the academy trust's affairs as at 31 August 2019, and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities SORP 2015 and the Academies Accounts Direction 2018 to 2019 issued by the Education & Skills Funding Agency.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the academy trust in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the academy trust's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. Other information includes the report of the trustees (incorporating the strategic report and the directors' report), the governance statement, and the Accounting Officer's statement. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

REPORT OF THE INDEPENDENT AUDITOR TO THE MEMBERS OF THE ABBEY SCHOOL (FAVERSHAM) (A COMPANY LIMITED BY GUARANTEE)

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the report of the trustees (incorporating the strategic report and the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the academy trust and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report and the directors' report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities set out on page 16, the trustees (who are also the directors of the academy trust for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the academy trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the academy trust or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

REPORT OF THE INDEPENDENT AUDITOR TO THE MEMBERS OF THE ABBEY SCHOOL (FAVERSHAM) (A COMPANY LIMITED BY GUARANTEE)

Use of our report

This report is made solely to the academy trust's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the academy trust's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the academy trust and the academy trust's members as a body, for our audit work, for this report, or for the opinions we have formed.

Clair Rayner FCA DChA (Senior Statutory Auditor) for and on behalf of McCabe Ford Williams Statutory Auditors and Chartered Accountants Bank Chambers
1 Central Avenue Sittingbourne Kent ME10 4AE

Date: 3 December 2019

INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO THE BOARD OF TRUSTEES OF THE ABBEY SCHOOL (FAVERSHAM) AND THE EDUCATION AND SKILLS FUNDING AGENCY

In accordance with the terms of our engagement letter dated 19 September 2019 and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2018 to 2019, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by The Abbey School (Faversham) during the year ended 31 August 2019 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to The Abbey School (Faversham) and the ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to The Abbey School (Faversham) and the ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than The Abbey School (Faversham) and the ESFA, for our work, for this report, or for the conclusion we have formed.

Respective Responsibilities of The Abbey School (Faversham)'s Accounting Officer and the Reporting Accountant

The Accounting Officer is responsible, under the requirements of The Abbey School (Faversham)'s funding agreement with the Secretary of State for Education and the Academies Financial Handbook, extant from 1 September 2018, for ensuring that expenditure disbursed and income received is applied for the purpose intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2018 to 2019. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the year ended 31 August 2019 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

Approach

We conducted our engagement in accordance with the Academies Accounts Direction 2018 to 2019 issued by the ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion. Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the academy trust's income and expenditure. The work undertaken to draw to our conclusion includes:

INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO THE BOARD OF TRUSTEES OF THE ABBEY SCHOOL (FAVERSHAM) AND THE EDUCATION AND SKILLS FUNDING AGENCY

Approach - continued

- Review of the internal control environment which is designed to ensure compliance with regulations;
- · Review of the accounting officer's consideration of issues surrounding regularity, propriety and compliance;
- Review of the work and reports of the internal reviewer during the period;
- Review of governance arrangements and procedures and related compliance with the requirements of the Academies Financial Handbook, including the distribution of management accounts and quantity of meetings.
- Analytical procedures regarding declaration of potential conflicts of interest by key staff and the governing body;
- Review of fixed asset transactions against the requirements of the funding agreement between The Abbey School (Faversham) and the Secretary of State and the Academies Financial Handbook;
- Testing of grants and other income for application in accordance with the terms and requirements attached;
- Review of the academy trust's activities to check they are in line with the Academies Framework and the academy trust's charitable objectives;
- Review of bank statements and financial transactions for indications of any items which may be improper;
- Review of bank accounts to check that they are operated within the terms of the academy trust's governing
 document and borrowing limits imposed by the funding agreement are not exceeded;
- Testing of expenditure, including expense claims for signs of transactions for personal benefit;
- Review of any extra-contractual payments made to staff;
- Review of procurement activity during the period.

Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the year ended 31 August 2019 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

Clair Rayner FCA DChA (Reporting Accountant) for and on behalf of McCabe Ford Williams Statutory Auditors and Chartered Accountants Bank Chambers
1 Central Avenue Sittingbourne Kent ME10 4AE

Date: 3 December 2019

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT AND A STATEMENT OF OTHER COMPREHENSIVE INCOME) FOR THE YEAR ENDED 31 AUGUST 2019

		Unrestricted Funds	Restricted General Funds	Restricted Fixed Asset Funds	31.08.19 Total Funds	31.08.18 Total Funds
	Note	£	£	£	£	£
Income from:						
Donations and Capital Grants	2	-	2,100	77,616	79,716	25,380
Charitable activities: Funding for the Academy trust's educational operations	3	-	6,277,289		6,277,289	6,059,752
Income from sports centre	4	154,984		-	154,984	168,098
Other Trading Activities Investments	5 6	81,698 297	105,018	-	186,716 297	208,942 231
investments	U					201
Total		236,979	6,384,407	77,616	6,699,002	6,462,403
Expenditure on:						
Raising funds	8	8,803	106,122	-	114,925	116,716
Charitable activities:	0	2,986	6,638,985	654,256	7,296,227	7,004,484
Academy trust educational operations Sports centre	9 10	2,900 157,447	0,000,800	004,200	157,447	148,501
oponio senio						
Total	7	169,236	6,745,107	654,256	7,568,599	7,269,701
Net income / (expenditure)		67,743	(360,700)	(576,640)	(869,597)	(807,298)
Transfers between funds	21	-	77,616	(77,616)	-	-
Other recognised gains/(losses) Actuarial gains on defined benefit pension schemes	25	-	(596,000)	-	(596,000)	707,000
Net movement in funds		67,743	(879,084)	(654,256)	(1,465,597)	(100,298)
Reconciliation of funds						
Total funds brought forward		181,581	(2,206,860)	13,776,196	11,750,917	11,851,215
Total funds carried forward		249,324	(3,085,944)	13,121,940	10,285,320	11,750,917

All of the academy's activities derive from continuing operations during the above two financial periods. A separate Statement of Changes in Equity is not required as all gains and losses are included in the Statement of Financial Activities.

THE ABBEY SCHOOL (FAVERSHAM) (A COMPANY LIMITED BY GUARANTEE) Company Registered Number: 07697086

BALANCE SHEET AS AT 31 AUGUST 2019

		31.08.19 £	31.08.19 £	31.08.18 £	31.08.18 £
FIXED ASSETS	Notes				
Tangible assets	16		13,228,419		13,825,197
CURRENT ASSETS Debtors: amounts falling	17	170,962		183,573	
due within one year Cash at bank and in hand		317,007		112,189	
		487,969		295,762	
CREDITORS Amounts falling due within one year	18	(200,899)		(94,085)	
NET CURRENT ASSETS			287,070		201,677
TOTAL ASSETS LESS CURRE CREDITORS	NT LIABILIT	IES	13,515,489		14,026,874
Amounts falling due after one year	19		(93,169)		(41,957)
NET ASSETS EXCLUDING PEN	ISION LIABI	LITY	13,422,320		13,984,917
Pension scheme liability	25		(3,137,000)		(2,234,000)
NET ASSETS INCLUDING PEN	SION LIABII	_ITY	10,285,320		11,750,917
FUNDS OF THE ACADEMY: RESTRICTED FUNDS Fixed asset funds General funds Pension fund TOTAL RESTRICTED FUNDS	21 21 21	13,121,940 51,056 (3,137,000)	10,035,996	13,776,196 27,140 (2,234,000)	11,569,336
UNRESTRICTED FUNDS General funds	21	99,324		56,581	
Designated funds TOTAL UNRESTRICTED FUND	S	150,000	249,324	125,000	181,581
TOTAL FUNDS			10,285,320		11,750,917

The financial statements on pages 22 to 51 were approved by the Trustees, and authorised for issue on 3 December 2019 and signed on their behalf by:

Mrs C Clarkstone -Chair of Trustees

The notes form part of these financial statements

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 AUGUST 2019

	Notes	31.08.19 £	31.08.18 £
Cash flows from operating activities Net cash provided by / (used in) operating activities	1	69,425	19,208
Cash flows from investing activities	2	77,913	22,950
Cash flows from financing activities	2	57,480	49,000
Change in cash and cash equivalents in the reporting period		204,818	91,158
Cash and cash equivalents at 1 September 2018		112,189	21,031
Cash and cash equivalents at 31 August 2019	3	317,007	<u>112,189</u>

NOTES TO THE STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 AUGUST 2019

1.	RECONCILIATION OF NET EXPENDITURE TO NET CASH FLOW FROM OPERATING ACTIVITIES			
		31.08.19	31.08.18	
	Net expenditure for the reporting period (as per the Statement of	£	£	
	Financial Activities)	(869,597)	(807,297)	
	Adjustments for:	,		
	Depreciation (note 7)	596,778	596,778	
	Capital grants from DfE/ESFA (note 2) Capital donation (note 2)	(77,616) -	(22,219) (500)	
	Interest received (note 6)	(297)	(231)	
	Defined benefit pension scheme cost less contributions (note 25)	246,000	210,000	
	Defined benefit pension scheme finance cost (note 25)	59,000	67,000	
	Defined benefit pension scheme admin cost (note 25) (Increase)/decrease in debtors	2,000 12,611	2,000 (16,396)	
	(Decrease)/increase in creditors	100,546	(9,927)	
		 -		
	Net cash provided by / (used in) operating activities	69,425	<u>19,208</u>	
2.	CASH FLOWS FROM FINANCING ACTIVITIES			
		31.08.19 £	31.08.18 £	
	Salix loan	<u>57,480</u>	49,000	
	Net cash provided by financing activities	<u>57,480</u>	<u>49,000</u>	
	CASH FLOWS FROM INVESTING ACTIVITIES			
		31.08.19 £	31.08.18 £	
	Dividends, interest and rents from investments (note 6)	297	231	
	Capital grants from DfE/ESFA (note 2)	77,616	22,219	
	Capital donation (note 2)		500	
	Net cash provided by investing activities	7 <u>7,913</u>	22,950	
3.	Analysis of cash and cash equivalents			
	·	31.08.19 £	31.08.18 £	
	Cash in hand and at bank	317,007	112,189	
	Notice deposits (less than 3 months)		-	
	Total cash and cash equivalents	<u>317,007</u>	1 <u>12,189</u>	

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2019

1. ACCOUNTING POLICIES

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgements and key sources of estimation uncertainty, is set out below.

Basis of preparing the financial statements

The financial statements of the academy trust, which is a public benefit entity under FRS 102, have been prepared under the historical cost convention in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102), the Academies Accounts Direction 2018 to 2019 issued by the ESFA, the Charities Act 2011 and the Companies Act 2006. The Abbey School (Faversham) meets the definition of a public benefit entity under FRS 102.

Going concern

The Trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the company to continue as a going concern. The Trustees make this assessment in respect of a period of one year from the date of approval of the financial statements.

With rising rolls and sixth form increases planned to continue over the next 5 years, the board of trustees is confident that the financial future of the academy trust is secure and for this reason the Trustees continue to adopt the going concern concept in preparing the accounts.

Income

All incoming resources are recognised when the academy has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

Grants

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement until the performance-related conditions are met to the income and its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the year for which it is receivable and any unspent amount is reflected as a balance in the restricted general fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended. Unspent amounts of capital grant are reflected in the balance in the restricted fixed asset fund.

NOTES TO THE FINANCIAL STATEMENTS – CONTINUED FOR THE YEAR ENDED 31 AUGUST 2019

1. ACCOUNTING POLICIES - continued

Donations

Donations are recognised on a receivable basis where the receipt is probable and the amount can be reliably measured.

Other income

Other income, including the hire of facilities, is recognised in the period it is receivable and to the extent the goods have been provided or on completion of the service.

Donated services and gifts in kind

The value of donated services and gifts in kind provided to the academy are recognised at their open market value in the period in which they are receivable as incoming resources, where the benefit to the academy can be reliably measured. An equivalent amount is included as expenditure under the relevant heading in the Statement of Financial Activities, except where the gift in kind was a fixed asset in which case the amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with academy's policies.

Leasehold property donated

The land and buildings from which the academy operates are leased from Kent County Council for a period of 125 years. Rentals payable in respect of this lease are one peppercom per annum. Under the terms of the lease the risks and rewards of ownership have been substantially transferred to The Abbey School (Faversham) and accordingly to reflect its use, the value of the property has been included in fixed assets with an appropriate credit to voluntary income within the Statement of Financial Activities in the year it was donated.

Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources.

Expenditure on raising funds

This includes all expenditure incurred by the academy trust to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

Charitable activities

These are costs incurred on the academy trust's educational operations, including support costs and costs relating to the governance of the academy trust apportioned to charitable activities.

All resources expended are inclusive of irrecoverable VAT.

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31 AUGUST 2019

1. ACCOUNTING POLICIES - continued

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off the cost less estimated residual value of each asset over its estimated useful life.

Leasehold property

- over the remaining life of the individual buildings

3G artificial pitch

- straight line over 20 years

The right to occupy land

- over the remaining term of the lease

Improvements to Property

- over the life of the improvement

Assets costing £5,000 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance Sheet at cost and depreciated over their expected useful economic life. The related grants are credited to a restricted fixed asset fund in the Statement of Financial Activities and carried forward in the Balance Sheet. Depreciation on such assets is charged to the restricted fixed asset fund in the Statement of Financial Activities so as to reduce the fund over the useful economic life of the related asset on a basis consistent with the academy's depreciation policy.

Assets in the course of construction are included at cost. Depreciation on these assets is not charged until they are brought into use.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Financial Activities.

Liabilities

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the academy trust anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Agency arrangements

The academy trust acts as an agent in distributing 16-19 bursary funds from ESFA. Payments received from ESFA and subsequent disbursements to students are excluded from the Statement of Financial Activities as the trust does not have control over the charitable application of the funds. The trust can use up to 5% of the allocation towards its own administration costs and this is recognised in the Statement of Financial Activities.

Hire purchase and leasing commitments

Rentals in respect of operating leases are charged to the Statement of Financial Activities in the period in which they are incurred.

Taxation

The academy is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the academy is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31 AUGUST 2019

1. ACCOUNTING POLICIES - continued

Financial Instruments

The academy trust only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the academy trust and their measurement basis are as follows:

Financial assets - trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost as detailed in note 17. Prepayments are not financial instruments. Cash at bank – is classified as a basic financial instrument and is measured at face value.

Cash at bank - classified as a basic financial instrument and is measured at face value.

Financial liabilities – trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost as detailed in notes 18 and 19. Taxation and social security are not included in the financial instruments disclosure definition. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or other financial instrument.

Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the academy at the discretion of the Trustees. Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by the Education Funding Agency where the asset acquired or created is held for a specific purpose. Restricted general funds comprise all other restricted funds received and include grants from the Education and Skills Funding Agency and Kent County Council. Designated funds comprise 3G sports pitch maintenance costs.

Pension costs and other post-retirement benefits

Retirement benefits to employees of the academy trust are provided by the Teachers' Pension Scheme ('TPS') and the Local Government Pension Scheme ('LGPS'). These are defined benefit schemes.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the academy trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. The TPS is an unfunded multi-employer scheme with no underlying assets to assign between employers. Consequently, the TPS is treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

The LGPS is a funded multi-employer scheme and the assets are held separately from those of the academy trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability is also recognised in the Statement of Financial Activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses. Actuarial gains and losses are recognised immediately in other recognised gains and losses.

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31 AUGUST 2019

1. ACCOUNTING POLICIES - continued

Critical accounting estimates and areas of judgement

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions

The academy trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost (income) for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 25, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2016 has been used by the actuary in valuing the pensions liability at 31 August 2019. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

The net book value of leasehold property, included within fixed assets, is based on assumptions in relation to the useful life of property and the residual value of the assets. The element of leasehold property which relates to land is deemed not to have a finite life and is not depreciated. The element of leasehold property which does not relate to land is depreciated over the estimated life of the individual buildings, and it is assumed that the asset has no residual value. Any changes in these assumptions will have an impact on the carrying amount of fixed assets.

Critical areas of judgement

The trustees do not consider there to be any critical areas of judgement, other than those relating to estimation above, which have a significant effect on the amounts recognised in the financial statements.

NOTES TO THE FINANCIAL STATEMENTS – CONTINUED FOR THE YEAR ENDED 31 AUGUST 2019

2. DONATIONS AND CAPITAL GRANTS

		Unrestricted Funds £	Restricted Funds	31.08.19 Total Funds £	31.08.18 Total Funds £	
	Capital Grants	-	77,616	77,616	22,719	
	Other donations	107	2,100	2,100	2,661	
		24 24	79,716	79,716	25,380	
3. FUNDING FOR THE ACADEMY'S EDUCATIONAL OPERATIONS						
				31.08.19	31.08.18	
		Unrestricted	Restricted	Total	Total	
		Funds £	Funds £	Funds £	Funds £	
	DfE/ESFA REVENUE GRANTS	~	~	~	~	
	General Annual Grant (GAG)	-	5,410,902	5,410,902	5,277,346	
	Other DFE/ESFA Grants		426,720	426,720	381,835	
			5,837,622	5,837,622	5,659,181	
	OTHER GOVERNMENT GRANTS					
	Local authority grants		439,667	439,667	341,642	
		-	6,277,289	6,277,289	6,000,823	
	OTHER INCOME					
	Other income			***	58,929	
		<u> </u>	6,277,289	6,277,289	6,059,752	

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31 AUGUST 2019

4. INCOME FROM SPORTS CENTRE

٧.	INCOME I NOM SPORTS CENTRE				
		Unrestricted Funds £	Restricted Funds £	31.08.19 Total Funds £	31.08.18 Total Funds £
	Income from sports centre	154,984		154,984	168,098
		154,984	wh	154,984	168,098
5.	OTHER TRADING ACTIVITIES				
		Unrestricted Funds	Restricted Funds	31.08.19 Total Funds	31.08.18 Total Funds
		£	£	£	£
	Fundraising events School trip income Facilities and services Other income	4,455 64,049 13,194 81,698	52,644 39,161 - 13,213 105,018	57,099 39,161 64,049 26,407 186,716	85,561 28,149 71,205 24,027 208,942
6.	INVESTMENTS		-	31.08.19	31.08.18
		Unrestricted Funds £	Restricted Funds £	Total Funds £	Total Funds £
	Deposit account interest	297_		297	231
		297		297	231

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31 AUGUST 2019

	-					
7.	EXPENDITURE					
		Staff	Premises	Other	31.08.19	31.08.18
		Costs	Costs	Costs	Total	Total
		£	£	£	£	£
	Expenditure on raising funds	-	-	114,925	114,925	116,716
	Academy's educational					
	operations		#D# 400	1077 100	- 0-4 077	E E00 007
	Direct costs	4,830,588	537,100	487,189	5,854,877	5,583,387
	Allocated support costs	828,884	265,314	347,152	1,441,350	1,421,097
	Academy's sports centre					
	operations					
	Direct costs	83,301	-	31,424	114,725	108,469
	Allocated support costs	24,324	9,988	8,410	42,722	40,032
		5,767,097	812,402	989,100	7,568,599	7,269,701
	to the first war assumed for the					
	Incoming/outgoing resources for the	year include:			31.08.19	31.08.18
					£	£
	Operating lease rentals				2,050	2,405
	Auditors' remuneration				6,445	6,000
	Auditors' remuneration for non-aud	it work			4,111	4,265
	Depreciation – owned assets				596,778	<u>596,778</u>
	Included within expenditure are the following transactions:					
	Individual items above £5,000					00
		Tota	al£ Amo	ount £	Reason	
	Compensation payments	27,0	000	15,000	Compromise	;
	Compensation payments	,·		12,000	Compromise	
8.	RAISING FUNDS					
			l luur stalete et	Doctricted	31.08.19	31,08,18
	Unrestricted Restricted General General				Total	Total
			General Funds	Funds	Funds	Funds
			£	£	£	£
	Direct costs			00 500	00 500	05.070
	Educational visits		0.000	88,509	88,509	85,979
	Staff related activities		8,803	17,613	8,803 17,613	11,937 18,800
	Pupil related activities	-		17,013	17,013	10,000
			8,803	106,122	114,925	116,716
	Allocated support costs	•	· ,			
	Support staff costs		-	-	-	
		-		400 400	444.005	440.740
		-	8,803	106,122	<u>114,925</u>	116,716

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31 AUGUST 2019

9. CHARITABLE ACTIVITIES - ACADEMY'S EDUCATIONAL OPERATIONS

	Unrestricted Funds	Restricted Funds	Restricted Fixed Asset Funds	31.08.19 Total Funds	31.08.18 Total Funds
	£	£	£	£	£
Direct costs					
Teaching and educational		4 000 500		4 000 500	4.050.000
support staff costs	-	4,830,588	-	4,830,588	4,658,626
Technology costs	-	89,206	- 527 400	89,206	86,376
Depreciation	-	420 504	537,100	537,100	537,100
Educational supplies	-	139,591	-	139,591	112,392
Examination fees	2.006	130,469	-	130,469	105,702
Staff development	2,986	80,579 34,467	-	83,565	42,019 25,417
Educational consultancy	-	31,467	-	31,467	25,417 15,755
Other direct costs		12,891		12,891	15,755_
	2,986	5,314,791	537,100	5,854,877	5,583,387
Allocated support costs					
Support staff costs	-	828,884	-	828,884	746,208
Maintenance of premises	-	37,803	57,478	95,281	180,866
and equipment					
Cleaning	-	7,813	-	7,813	5,230
Rent and rates	-	60,966	-	60,966	64,349
Insurance	-	36,905	-	36,905	36,655
Energy costs	-	101,253	_	101,253	87,837
Security and transport	-	4,205	*	4,205	5,568
Catering	*	56,416	-	56,416	41,381
Bank interest and charges	-	-	-		41
Depreciation	-	-	59,678	59,678	59,678
Technology Costs	-	1,454	-	1,454	1,664
Other Support Costs	-	120,939	-	120,939	114,355
Other finance Costs	-	57,000	-	57,000	67,000
Governance Costs	***************************************	10,556		10,556	10,265
		1,324,194	117,156	1,441,350	1,421,097
	2,986	6,638,985	654,256	7,296,227	7,004,484

For further analysis of governance costs see Note 11.

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31 AUGUST 2019

10. CHARITABLE ACTIVITIES - SPORTS CENTRE

Divert nacta	Unrestricted Funds £	Restricted Funds £	Restricted Fixed Asset Funds £	31.08.19 Total Funds £	31.08.18 Total Funds £
Direct costs Sports centre salaries	83,301	_	_	83,301	85,111
Other sports centre	31,424	_	_	31,424	23,358
expenditure	————				
	114,725			114,725	108,469
Allocated support costs					
Support staff costs	24,324	-	-	24,324	21,992
Maintenance of premises	3,687	-	-	3,687	4,774
and equipment					
Cleaning	290	-	*	290	215
Rent and rates	2,259	-	-	2,259	2,649
Insurance	1,368	-	-	1,368	1,509
Energy costs	3,752	-	-	3,752	3,616
Bank interest and charges	-	-	-	-	2
Other support costs	6,988	-	-	6,988	4,784
Technology costs	54	-	-	54	68
Governance costs		_		_	423
	42,722	- .		42,722	40,032
	157,447			157,447	148,501

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31 AUGUST 2019

11. GOVERNANCE COSTS

	31.08.19	31.08.18
	£	£
Auditors' remuneration		
Audit of financial statements	6,455	6,000
Auditors' remuneration – Non audit services	2,000	1,500
Accounts return	795	750
EOYC audit	300	275
Responsible Officer system checks	1,006	1,740
Professional Fees		
	10,556	10,265

12. STAFF COSTS

a. Staff costs

Staff costs during the period were:

•	31.08.19	31.08.18
Wages and salaries	£ 4,336,287	£ 4,148,919
Social security costs	399,261	405,807
Pension costs	928,180	870,750
	5,663,728	5,425,476
Supply teacher costs Staff related activities	65,316	64,561 -
Staff restructuring costs (see note b)	38,053	19,900
	5,767,097	5,509,937

b. Non statutory / non-contractual staff severance payments

Included in staff restructuring costs are 2 non-contractual severance payment totalling £27,000 (2018: £19,900). The individual amounts are £15,000 and £12,000.

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31 AUGUST 2019

12. STAFF COSTS - continued

c. Staff numbers

The average number of persons (including senior management team) employed by the academy during the year expressed as head count and full time equivalents were as follows:

	31.08.	19	31.08.	18
Charitable activities	Head count	FTE	Head count	FTE
Teachers and educational support	122	104	117	98
Administration and support	53	27	46	26
Management	8	6	10	7
Sports centre staff	7	4	7	4_
				40=
	<u> 190</u>	141	180	135

d. Higher paid staff

The number of employees whose emoluments fell within the following bands (pro-rated) was:

	31.08.19	31.08.18
£70,001 –£80,000	-	1
£80,001 - £90,000	1	1
£90,001 - £100,000	1	-
£120,001 - £130,000		1

All of the above employees participated in the Teachers' Pension Scheme. During the period ended 31 August 2019, pension contributions for these staff amounted to £28,949 (2018: £44,981).

e. Key management personnel

The key management personnel of the academy trust comprise the trustees and the senior management team as listed on page 1. The total amount of employee benefits (including employer pension contributions) received by key management personnel for their services to the academy trust was £595,138 (2018: £815,894)

13. TRUSTEES' REMUNERATION AND EXPENSES

The Headteacher and Staff Trustees only receive remuneration in respect of services they provide undertaking the roles of Headteacher and staff and not in respect of their services as Trustees. Other Trustees did not receive any payments, other than expenses, from the academy in respect of their role as Trustees. The value of Trustees' remuneration was as follows:

Mrs C Woodend (Headteacher and trustee) resigned 31.08.2018:

Remuneration £nil (2018: £125,000 - £130,000)

Employer's pension contributions £nil (2018: £20,000 - £25,000)

Dr R Speller (Headteacher and trustee) appointed: 01.09.2018

Remuneration £90,000 - £95,000 (2018: £nil)

Employer's pension contributions £15,000 – £20,000 (2018: £nil)

Mr R Clarke (staff trustee):

Remuneration £55,000 - £60,000 (2018: £50,000 - £55,000)

Employer's pension contributions £5,000 - £10,000 (2018: £5,000 - £10,000)

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31 AUGUST 2019

13. TRUSTEES' REMUNERATION AND EXPENSES - Continued

Mrs W Gregory (staff trustee):

Remuneration £10,000 - £15,000 (2018: £15,000 - £20,000) Employer's pension contributions £nil (2018: £nil)

Mrs S Keeling (staff trustee):

Remuneration £nil - £5,000 (2018:£nil - £5,000) Employer's pension contributions £nil (2018: £nil)

During the year ended 31 August 2019, travel and subsistence expenses of £714 were reimbursed to 3 Trustees (year ended 2018: 2 Trustees £493).

Mr P J Howe's (trustee) spouse, S Frorath earned a total salary in the period of £5,000- £10,000 (2018: £45,000 - £50,000).

Mr M Darks' (trustee) daughter, B Tillotson earned a total salary in the period of £nil (2018: £15,000 - £20,000).

14. TRUSTEES' AND OFFICERS' INSURANCE

In accordance with normal commercial practice the academy has purchased insurance to protect Trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy business. The insurance provides cover up to £2,000,000 on any one claim. The cost of this insurance is included Governance costs and totals £155 (2018: £178).

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31 AUGUST 2019

15. COMPARATIVE PERIOD STATEMENT OF FINANCIAL ACTIVITIES

		Unrestricted Funds	Restricted General Funds	Restricted Fixed Asset Funds	31.08.18 Total Funds
	Note	£	£	£	£
Income from:					
Donations and Capital Grants Charitable activities:	2	3,161	-	22,219	25,380
Funding for the Academy trust's educational operations	3	-	6,059,752	-	6,059,752
Income from sports centre	4	168,098	-	-	168,098
Other Trading Activities Investments	5 6	84,912 231	124,030	-	208,942 231
nivestricites	·				
Total		256,402	6,183,782	22,219	6,462,403
Expenditure on:					
Raising funds	8	11,937	104,779		116,716
Charitable activities:	0		6,358,707	645,777	7,004,484
Academy trust educational operations	9	-	0,356,707	045,777	7,004,404
Sports centre	10	148,501			148,501
Total	7	160,438	6,463,486	645,777	7,269,701
Net income / (expenditure)		95,964	(279,704)	(623,558)	(807,298)
Transfers between funds	21	(39,383)	61,602	(22,219)	
Other recognised gains/(losses) Actuarial gains on defined benefit pension schemes	25	-	707,000	-	707,000
Net movement in funds		56,581	488,898	(645,777)	(100,298)
Reconciliation of funds					
Total funds brought forward		125,000	(2,695,758)	14,421,973	11,851,215
Total funds carried forward		181,581	(2,206,860)	13,776,196	11,750,917

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31 AUGUST 2019

16.	TANGIBLE FIXED ASSETS COST	Leasehold property £	3G artificial pitch £	Land £	Improvements to property £	Totals £
	At 1 September 2018 and 31 August 2019	10,474,692	671,733	5,159,400	1,118,044	17,423,869
	DEPRECIATION At 1 September 2018 Charge for year	2,914,427 477,194	201,526 33,587	288,925 41,275	193,794 44,722	3,598,672 596,778
	At 31 August 2019	3,391,621	235,113	330,200	238,516	4,195,450
	NET BOOK VALUE At 31 August 2019	7,083,071	436,620	4,829,200	879,528	13,228,419
	At 31 August 2018	7,560,265	470,207	4,870,475	924,250	13,825,197
17.	DEBTORS: AMOUNTS FALLI	NG DUE WITHIN	ONE YEAR		04.00.40	04.00.40
					31.08.19 £	31.08.18 £
	Trade debtors VAT Other debtors				6,739 38,821 5,170	4,985 59,277 678
	Prepayments and accrued incom	me			120,232	118,633
					170,962	183,573
18.	CREDITORS: AMOUNTS FALI	LING DUE WITH	IIN ONE YEAR		_,	
					31.08.19 £	31.08.18 £
	Loan Trade creditors Other creditors Accruals and deferred income Other taxes and PAYE				13,310 569 10,041 79,512 97,467	7,044 9,021 20,794 57,226
					200,899	94,085
19.	A loan of £49,000 from the Salix Energy Efficiency Fund was brought forward and a further amount of £57,480 was received in this year. The interest free loan is repayable over 8 years in 16 bi- annual repayments. 31.08.19 31.08.18					
	Due in 1-2 years Due in 2-5 years Due in more than 5 years				£ 13,310 66,550 13,309 93,169	£ 14,088 27,869 ————————————————————————————————————

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31 AUGUST 2019

20. DEFERRED INCOME

	31.08.19 £	31.08.18 £
Deferred Income at 1 September 2018 Resources deferred in the period Amounts released from previous periods	22,920 44,702 <u>(22,920</u>)	27,907 22,920 (27,907)
	44,702	22,920

£23,796 (2018: £22,920) is in respect of ESFA funding for rates received in advance, and £20,906 (2018: £nil) is in respect of Erasmus funding.

21. FUNDS

	Balance at 1 September 2018 £	Incoming Resources £	Resources Expended £	Gains, Losses and Transfers £	Balance at 31 August 2019 £
Restricted general funds General Annual Grant (GAG) School voluntary fund Other DfE/ESFA grants Other grants Other restricted Pension reserve	24,583 - 2,557 (2,234,000) (2,206,860)	5,410,902 93,905 426,720 450,357 2,523 	(5,449,828) (106,122) (426,720) (450,357) (5,080) (307,000) (6,745,107)	69,375 8,241 - (596,000) (518,384)	30,449 20,607 - - (3,137,000) (3,085,944)
Restricted fixed asset funds Transfer of Property Transfer of Land 3G Pitch Capital Funding Devolved Capital Salix loan expenditure	7,560,267 4,870,475 470,205 924,205 44 (49,000)	77,616	(477,193) (41,275) (33,587) (44,722) (57,479) (654,256)	- - - (77,616) - - (77,616)	7,083,074 4,829,200 436,618 879,483 44 (106,479) 13,121,940
Total restricted funds	11,569,336	6,462,023	(7,399,363)	(596,000)	10,035,996
Unrestricted funds Unrestricted funds Designated funds Sports maintenance fund Sports hall repairs fund	56,581 125,000 181,581	236,979	(169,236) - - (169,236)	(25,000) 25,000 	99,324 150,000 —
Total funds	11,750,917	6,699,002	(7,568,599)	(596,000)	10,285,320

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31 AUGUST 2019

21. FUNDS - continued

The specific purposes for which the funds are to be applied are as follows:

General Annual Grant (GAG)

Under the funding agreement with the secretary of state, the academy trust was not subject to a limit on the amount of GAG that it could carry forward on 31 August 2019.

Other restricted general funds

Funding is provided by Government grants in addition to the GAG which must be used for the provision of education for special needs purposes and other specified activities. There was no fund balance carried forward as at 31 August 2019.

Restricted fixed asset funds

Funding is provided by way of Government grants or capital expenditure from the GAG in order to acquire specified fixed assets for use by the academy in achieving its educational objectives. A one-off transfer of buildings and other fixed assets previously in use by The Abbey School occurred upon conversion to an academy.

Unrestricted funds

Unrestricted funds can be used for any purpose at the discretion of the academy.

Transfers between funds

A transfer of £69,375 was made from devolved capital funds to cover to GAG and £8,241 to the school voluntary fund due to the expenditure on the building maintenance carried out. £25,000 was transferred from unrestricted to designated funds in the year for the 3G sports pitch maintenance.

School voluntary fund

The school voluntary fund has a carried forward balance of £20,607. This balance includes £314 for 6th Form Prom, £396 for Year 11 Prom, £17,292 for the Erasmus 2 year project, £378 for House Rewards, £2,120 for the Technology Fund raising and £107 for the Breakfast Club.

Designated funds

Funds of £150,000 have been designated to the 3G sports pitch maintenance, there has been an increase in designated funds of £25,000 in the year.

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31 AUGUST 2019

21. FUNDS - continued

Comparative information in respect of the preceding period is as follows:

Restricted general funds	Balance at 1 September 2017 £	Incoming Resources £	Resources Expended £	Gains, Losses and Transfers £	Balance at 31 August 2018 £
General Annual Grant (GAG)	(66,049)	5,277,346	(5,272,899)	61,602	-
School voluntary fund `	25,300	103,968	(104,685)	-	24,583
Other DfE/ESFA grants	-	381,835	(381,835)	-	-
Other grants	1,600	360,281	(359,324)	-	2,557
Other restricted	5,391	60,352	(65,743)	707 000	(0.034 000) -
Pension reserve	(2,662,000)		(279,000)	707,000	(2,234,000)
	(2,695,758)	6,183,782	(6,463,486)	768,602	(2,206,860)
Restricted fixed asset funds					
Transfer of Property	8,037,460	-	(477,193)	-	7,560,267
Transfer of Land	4,911,750	-	(41,275)	-	4,870,475
3G Pitch	503,792	-	(33,587)	-	470,205
Capital Funding	968,927	22.240	(44,722)	(22.240)	924,205 44
Devolved Capital Salix loan expenditure	44	22,219	(49,000)	(22,219)	(49,000)
Salix loan expenditure			(43,000)		(43,000)
	14,421,973	22,219	(645,777)	(22,219)	13,776,196
Total restricted funds	11,726,215	6,206,001	(7,109,263)	746,383	11,569,336
Unrestricted funds					
Unrestricted funds	-	256,402	(160,438)	(39,383)	56,581
Designated funds Sports maintenance fund	125,000	_		_	125,000
Sports hall repairs fund	120,000	- -	-	- -	120,000
oporto nan ropano rana					
	125,000	256,402	(160,438)	(39,383)	181,581
Total funds	11,851,215	6,462,403	(7,269,701)	707,000	11,750,917

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31 AUGUST 2019

22. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted General Funds £	Restricted General Funds £	Restricted Fixed Asset Funds £	31.08.19 Total Funds £	31.08.18 Total Funds £
Tangible fixed assets Current assets Current liabilities Long term liabilities Pension scheme liability	249,324 - - - -	238,645 (187,589) - (3,137,000)	13,228,419 (13,310) (93,169)	13,228,419 487,969 (200,899) (93,169) (3,137,000)	13,825,197 295,762 (136,042) - (2,234,000)
	249,324	(3,085,944)	13,121,940	10,285,320	11,750,917

Comparative information in respect of the preceding period is as follows:

	Unrestricted General Funds £	Restricted General Funds £	Restricted Fixed Asset Funds £	31.08.18 Total Funds £
Tangible fixed assets Current assets Current liabilities Pension scheme liability	181,581 - -	114,181 (87,041) (2,234,000)	13,825,197 - (49,001) -	13,825,197 295,762 (136,042) (2,234,000)
	1 <u>81,581</u>	(2,206,860)	13,776,196	11,750,917

23. OPERATING LEASE COMMITMENTS

At 31 August 2019 the academy had annual commitments under non-cancellable operating leases as follows:

	31.08.19	31.08.18
	£	£
Other		
Amounts due within one year	919	2,050
Amounts due between one and five years	640	1,559
Amounts due after five years	_	
	1,559	3,609

The land and buildings are leased for one peppercorn per annum.

24. MEMBERS LIABILITY

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a member.

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31 AUGUST 2019

25. PENSION AND SIMILAR OBLIGATIONS

The academy trust's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Kent County Council. Both are multi-employer defined-benefit schemes.

The pension costs are assessed in accordance with the advice of independent qualified actuaries. The latest actuarial valuation of the TPS related to the period ended 31 March 2016 and of the LGPS 31 March 2016.

Contributions amounting to £nil (2018: £nil) were payable to the schemes at 31 August 2019 and are included within creditors.

Teachers' Pension Scheme

Introduction

The Teachers' Pension Scheme (TPS or scheme) is a statutory, unfunded, defined benefit occupational scheme, governed by the Teachers' Pensions Regulations 2010 (as amended), and the Teachers' Pension Scheme Regulations 2014 (as amended). These regulations apply to teachers in schools and other educational establishments, including academies, in England and Wales that are maintained by local authorities. In addition, teachers in many independent and voluntary-aided schools and teachers and lecturers in some establishments of further and higher education may be eligible for membership. Membership is automatic for full-time teachers and lecturers and, from 1 January 2007, automatic too for teachers and lecturers in part-time employment following appointment or a change of contract. Teachers and lecturers are able to opt out of the TPS.

The Teachers' Pension Budgeting and Valuation Account

Although members may be employed by various bodies, their retirement and other pension benefits are set out in regulations made under the Superannuation Act (1972) and Public Service Pensions Act (2013) and are paid by public funds provided by Parliament. The TPS is an unfunded scheme and members contribute on a 'pay as you go 'basis – contributions from members, along with those made by employers, are credited to the Exchequer under arrangements governed by the above Acts.

The Teachers' Pensions Regulations 2010 require an annual account, the Teachers' Pension Budgeting and Valuation Account, to be kept of receipts and expenditure (including the cost of pension increases). From 1 April 2001, the Account has been credited with a real rate of return, which is equivalent to assuming that the balance in the Account is invested in notional investments that produce that real rate of return.

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31 AUGUST 2019

25. PENSIONS AND SIMILAR OBLIGATIONS - CONTINUED

Valuation of the Teachers' Pension Scheme

The latest valuation of the Teachers' Pension Scheme has now taken place, in line with directions issued by HM Treasury and using membership data as at 31 March 2016. As a result of this valuation TPS employers will pay an increased contribution rate of 23.68% from September 2019 (this includes the administration levy of 0.8%). The timing of the implementation is to align its introduction with employers' budget planning cycles. Until then, employers will pay the current rate of 16.48%.

A copy of the latest valuation report can be found by following this link to <u>the Teachers' Pension Scheme</u> website.

Scheme Changes

The arrangements for a reformed Teachers' Pension Scheme, in line with the recommendations made by Lord Hutton, in particular the introduction of a Career Average Revalued Earnings (CARE) scheme, were implemented from 1 April 2015.

In December 2018, the Court of Appeal held that transitional protection provisions contained in the reformed judicial and firefighter pension schemes, introduced as part of public service pension reforms in 2015, gave rise to direct age discrimination and were therefore unlawful. The Supreme Court, in a decision made in June 2019, have rejected the Government's application for permission to appeal the Court of Appeal's ruling. The case will now be referred to an Employment Tribunal for a decision regarding the remedy which will need to be offered to those members of the two schemes who were subject of the age discrimination.

HM Treasury are clear that the ruling has implications for the other public service schemes, including the Teachers' Pension Scheme. Those implications are currently being considered and any impact on scheme costs is expected to be looked at within the next scheme valuation, which is currently scheduled to be based on April 2020 data and implemented in April 2023.

The pension costs paid to TPS in the period amounted to £735,876 (2018: £735,209).

Local Government Pension Scheme

The LGPS is a funded defined-benefit scheme, with the assets held in separate trustee-administered funds. The total contribution made for the year ended 31 August 2019 was £275,000 (2018: £253,000), of which employer's contributions totalled £213,000(2018: £196,000) and employees' contributions totalled £62,000 (2018: £57,000). The agreed contribution rates for future years are 20 percent for employers and between 5.5 percent and 12.5 percent for employees.

The LGPS obligation relates to the employees of the academy trust, who were employees transferred as part of the conversion from the maintained school and new employees who were eligible to, and did, join the Scheme since that date. The obligation in respect of employees who transferred on conversion represents their cumulative service at both the predecessor school and the academy trust at the balance sheet date.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

NOTES TO THE FINANCIAL STATEMENTS – CONTINUED FOR THE YEAR ENDED 31 AUGUST 2019

25. PENSION AND SIMILAR OBLIGATIONS - Continued

Local Government Pension Scheme - Continued

Principal actuarial assumptions at the balance sheet date (expressed as weighted averages):

	31.08.19	31.08.18
Discount rate	1.85%	2.65%
Price increases	2.20%	2.30%
Future salary increases	3.70%	3.80%
Future pension increases	2.20%	2.30%
Commutation of pensions to lump sums	50.0%	50.0%

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

Retiring today	31.08.19	31.08.18
Males Females	22.1 24.0	23.1 25.2
Retiring in 20 years	24.0	23.2
Males Females	23.7 25.8	25.3 27.5

Sensitivity analysis

The sensitivities regarding the principal assumptions used to measure the scheme liabilities, as provided by the actuary, are set out below:

Change in assumptions:	Increase in obligation at 31 August 2019 £	Increase in obligation at 31 August 2018 £
0.1% decrease in real discount rate	164,000	134,000
1 year increase in member life expectancy	263,000	201,000
0.1% increase in the salary increase rate	19,000	16,000
0.1% increase in the pension increase rate	145,000	119,000

NOTES TO THE FINANCIAL STATEMENTS – CONTINUED FOR THE YEAR ENDED 31 AUGUST 2019

25. PENSION AND SIMILAR OBLIGATIONS - continued

Local Government Pension Scheme - continued

The academy's share of the assets and liabilities in the scheme and the expected rates of return were:

	Fair value at 31 August 2019 £	Fair value at 31 August 2018 £
Equities Gilts Other bonds Property Cash Absolute return fund	2,811,000 30,000 372,000 481,000 110,000 320,000	2,561,000 29,000 334,000 465,000 115,000 255,000
Total market value of assets Present value of scheme liabilities -Funded	4,124,000 <u>(7,261,000)</u>	3,759,000 (5,993,000)
Deficit in the scheme	(3,137,000)	_(2,234,000)

For the year to 31 August 2019 the expected return on scheme assets was 5% per annum. The actual return on scheme assets was £175,000 (2018: £156,000).

NOTES TO THE FINANCIAL STATEMENTS – CONTINUED FOR THE YEAR ENDED 31 AUGUST 2019

25. PENSION AND SIMILAR OBLIGATIONS - Continued

The amounts recognised in the Statement of Financial Activities are as follows:

	Defined benefit Defined benefit pension plans pension plans		
	31.08.19	31.08.18	
Current service cost (net of employee contributions) Past service cost	£ 397,000 64,000	£ 406,000	
Total operating charge	461,000	406,000	
Analysis of pension finance income/(costs): Net Interest on defined liability Administration expenses	57,000 2,000	67,000 2,000	
Pension finance costs	59,000	69,000	

The actuarial gains and losses for the current year are recognised in the Statement of Financial Activities. The cumulative amount of actuarial gains and losses recognised in the Statement of Financial Activities is a £596,000 loss (2018: £524,000 gain).

Movements in the present value of the defined benefit obligations were as follows:

	Defined benefit pension plans	
	31.08.19	31.08.18
	£	£
Opening defined benefit obligation	5,993,000	6,071,000
Current service cost	397,000	406,000
Contributions by scheme participants	62,000	57,000
Interest cost	159,000	158,000
Actuarial losses/(gains)	1,052,000	(642,000)
Estimated benefits paid net of transfers in	(83,000)	(57,000)
Change in demographic assumptions	(383,000)	•
Experience loss/(gain) on defined benefit obligation	, ,	-
Past Service costs	64,000	-
	7,261,000	5,993,000

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31 AUGUST 2019

25. PENSION AND SIMILAR OBLIGATIONS - Continued

Movements in the fair value of the academy's share of scheme assets were as follows:

	Defined benefit D	efined benefit
	pension plans p	ension plans
	31.08.19	31.08.18
	£	£
Opening fair value of scheme assets	3,759,000	3,409,000
Interest on plan assets	102,000	91,000
Contributions by employer including unfunded	213,000	196,000
Contributions by scheme participants and other employers	62,000	57,000
Benefits paid net of transfers in	(83,000)	(57,000)
Return on assets less interest	73,000	65,000
Administrative expenses	(2,000)	(2,000)
Other actuarial gains/(losses)		
	4,124,000	3,759,000

The estimated value of employer contributions for the year ending 31 August 2020 is £213,000 (2019: £194,000).

Amounts for the current and previous four periods are as follows:

	31.08.19 £	31.08.18 £	31.08.17 £	31.08.16 £	31.08.15 £
Defined benefit pension plans					
Defined benefit obligation	(7,261,000)	(5,993,000)	(6,071,000)	(6,551,000)	(4,158,000)
Fair value of scheme assets	4,124,000	3,759,000	3,409,000	2,752,000	2,254,000
Deficit	(3,137,000)	(2,234,000)	(2,662,000)	(3,799,000)	(1,904,000)
Experience adjustments on	, , , ,	• • • •	,		,
scheme assets	-	-	-	-	(75,000)
Experience adjustments on					
scheme liabilities	-		=	-	-

26. RELATED PARTY DISCLOSURES

Owing to the nature of the academy's operations and the composition of the board of Trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which a member of the board of Trustees has an interest. All transactions involving such organisations are conducted at arm's length and in accordance with the academy's financial regulations and normal procurement procedures.

There were no related party transactions in the period other than those disclosed in note 13.

NOTES TO THE FINANCIAL STATEMENTS – CONTINUED FOR THE YEAR ENDED 31 AUGUST 2019

27. AGENCY ARRANGEMENTS

The academy trust distributes 16-19 bursary funds to students as an agent for ESFA. At the beginning of the accounting period there were Bursary funds brought forward of £20,793. The Academy also received a further £27,782 during the year. Disbursements during the year amounted to £38,535 which included admin fees of £1,389. An amount of £10,040 is included in other creditors relating to undistributed funds that are repayable to ESFA.